

Nijjar Property Limited.

Gender Pay Gap Report 2019-2020



CONTENTS

Foreword
Gender pay gap vs Equal pay
Nijjar Property Ltd: Gender pay gap data
Understanding the data
Actions going forward



Foreward

Since 2018, UK companies with more than 250 employees are required to report their gender pay gap.

Nijjar Property Ltd. is a privately-owned company with a long-standing tradition of employing a diverse workforce, treating staff members on an equal basis, regardless of their ethnic background, age, religion or gender.

The Company reward staff members on performance and their level of responsibility, taking an objective approach to recruitment, development and reward.

Gender Equality is a significant requirement of committing to diversity and inclusion and the need to report the gender pay gap is an important step in objectively assessing any disparity and creating a precedent upon which to take action.

Our gender pay gap report outlines some encouraging signs, with mean female pay being higher than male mean pay, 3rd year in a row.

Group CFO



Gender Pay Gap vs Equal Pay

The gender pay gap differs from equal pay and should not be confused as being the one and same thing.

The Equality & Human Rights Commission outlines the differences as follows:

'Whilst both equal pay and the gender gap deal with the disparity of pay women receive in the workplace, they are two different issues:

- 1. Equal pay infers that male and female workers and women in the same role, performing equal work must receive equal pay, as set out in the Equality Act 2010.
- 2. The gender pay gap measures the difference between male and female average earnings across an organization. The gap is defined in percentage terms

It is important to note that equal pay is unlawful, and a gender pay gap is not.

Nijjar Property Ltd. are aware that gender should not prejudice employee remuneration and the Company ensures an objective and fair approach to remuneration when employing staff.



Nijjar Property Ltd: Gender pay gap data

Workforce structure at Nijjar Property Limited

4% Female employees96 % Male employees

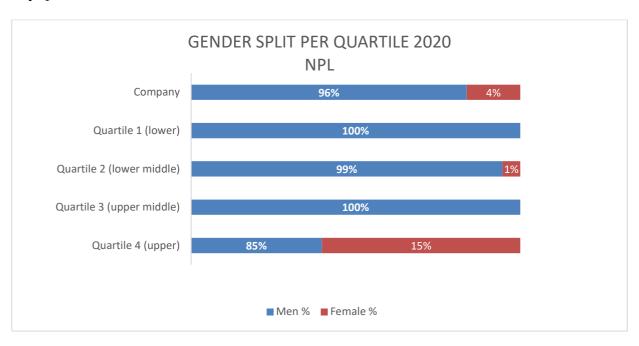
Average Gender Pav data

Mean male hourly pay Mean female hourly pay Median male hourly pay	£9.55 per hour £11.12 per hour £8.60 per hour	-16.44 % Mean gender pay	
			1
Median female hourly pay	£9.65 per hour	□ gender pay gap	i

Statutory Information: Bonus Data

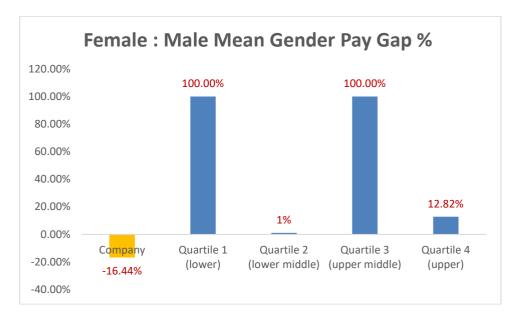
As part of the mandatory reporting process, employers are required to publish the gender pay gap within their bonuses. At Nijjar Property Ltd. we do not currently award bonuses (though this may change during 2021/22). And therefore, will not be able to report a bonus gender pay gap for bonus payments. Should bonus payments become part of the remuneration / performance management system in the coming 12 months, the Company will ensure such statistics are reported in 2022.

Pav Ouartiles





Pay gap in each Quartile



* i.e. Female mean pay is 12.82 % lower than Male mean pay in the Upper Quartile and 16.44 % higher than Male mean pay as a Company average.

Understanding the Data

Nijjar Property Limited's workforce is skewed towards front-line operational roles in the production and hygiene teams.

Females comprise a relatively small proportion of the overall workforce but are primarily engaged in skilled roles that are well paid like Technical.

The male mean pay is brought down by a high volume of workers in entry level roles in operations, for example.

Actions Going Forward

The Company will be continuing its review of hiring and reward practices to support a healthy trend with more and more females being appointed to highly skilled and management positions.

The company further expects some positive changes to the proportion of the workforce comprising female employees by the time of next year's report.